

#### **KSDE Annual Conference 2015**

Learning For All • Whatever It Takes

# Instructional Coaching for School Improvement

Erin Vidal, Instructional Coaching Coordinator Shelley Buchanan, Elementary Instructional Coach Kim Osenga, Secondary Instructional Coach



#### **Session Objective**

- Participants will understand how one district is using a systems approach to developing, improving, and sustaining a comprehensive instructional coaching program.
- Participants will leave with a framework for reviewing areas of need in their own coaching system or to guide in establishing a new coaching program.



#### Who We Are, Who We Serve

- 18 schools, PK-12
- Junction City and Fort Riley, Kansas
- 28 Instructional Coaches (5 of them STEM- focused)
- Enrollment: 8000
- Title I: 5 elementary schools, 2 middle schools
- English Learners: 8%
- Military: 5 schools on post



# **History of Our Program**

- 2001 Academic Tutors & Success for All Tutors
- 2005 Added coach at one middle school on improvement
- 2006 Added coach at second middle school & the high school
- 2010 Role re-defined to Academic Coach, new Coordinator
- 2014 True shift to Instructional Coaching at all levels
- 2015 Added 5 elementary STEM coaches



#### **Framework**

# Overall Objective

Roles
Responsibilities
Selection
Assignment
Assessment

Coach P.D.
Coach Learning
Opportunities

Differentiated Coaching Roles

Facilitating P.D. and Learning Communities

Vision, goals, institutional commitment, program administration and communication, principal engagement, program evaluation and continuous improvement.



# Goal, Vision, & Objective

Learning For All • Whatever It Takes

Provide personalized and sustained **professional development** through one-on-one coaching, facilitation of and participation in Professional Learning Communities, and development and facilitation of large group professional development with the goal of <a href="IMPROVING TEACHER PRACTICE">IMPROVING TEACHER PRACTICE</a> and <a href="STUDENT LEARNING">STUDENT LEARNING</a>.



#### Roles

- Primary role Instruction coaching: helping teachers develop their professional skillset
- Secondary roles facilitating data review and analysis, support MTSS, provide professional development, participate in Professional Learning Communities



#### Responsibilities

- Formerly assigned at the building level, now focused on common primary role across buildings
- Knowledge, skills, dispositions are also critical in selection and development of coaches



# Selection, Assignment, Assessment

- Formerly entirely at the building level
- Currently building a team around current roles and responsibilities
- Evaluated using KEEP and the teacher rubric



## **Coach Professional Development**

- All coaches Jim Knight's Instructional Coaching Institute
- Small and large group book study
- Mentoring Matters training for mentors to new teachers
- Next Steps: Better Conversations



### **Instructional Coaching Meetings**

- Formerly quarterly and encouraged, not required
- Currently monthly: All Coaches, Elementary, Secondary, STEM
- Monthly meeting focus
  - Professional development
  - Differentiated needs based on level or focus
  - Feedback from the coaching group
  - Consistent implementation of Norms for Effective Collaboration



# **Learning Opportunities**

- Identified to support primary and secondary roles
- Enable coaches to stay "up to speed" on new initiatives and content they will need to support teachers



### **Differentiated Coaching Roles**

- Instructional Coaches at all buildings (K-12)
- Secondary coaches math/literacy focus
- High school coaches support AVID
- STEM Coaches Grant funded, serve multiple buildings (K-5)



#### **Commonalities Across Roles**

- Coaching cycle
- Coaching tools
- Report to building principal (K-12, non-STEM)
- Participate in ongoing professional development
- Communicate with coordinator and other coaches



# **Facilitating Professional Development**

- CHAMPS Trainers
- LETRS Trainers
- AVID Trainers
- Secondary Coaches Provide all in-house math/literacy professional development at their level
- Building-level Professional Development identified, planned, facilitated based on building needs



# **Professional Learning Communities**

Learning For All • Whatever It Takes

#### Goal:

- Coaches are welcome participants who may attend a variety of grade level or department meetings to provide support as needed
- Depending on the purpose of the meeting, coach facilitates, with the goal of building team interdependence to facilitate their own collaboration



#### **Norms for Effective Collaboration**

- Pausing
- Paraphrasing
- Probing
- Putting ideas on the table/pulling them off
- Paying attention to self and others
- Presuming positive intentions
- Pursuing a balance between advocacy and inquiry



# Foundation – In Progress

- Institutional Commitment
- Program Administration
- Communication



# Foundation – Next Steps

- Vision
- Goals
- Principal Engagement
- Continuous Improvement



# Revisiting the Objective

- Participants will understand how one district is using a systems approach to developing, improving, and sustaining a comprehensive instructional coaching program.
- Participants will leave with a framework for reviewing areas of need in their own coaching system or to guide in establishing a new coaching program.



## **Your Next Steps**

- Review the Questions for Reflection
- Commit to a model that works in your context
- Start developing the skills of your coaches
- Contact us with further questions