

# Kansas Educator Evaluation Protocol

**KEEP** 

The ultimate goal of all educator evaluation should be...

## TO IMPROVE TEACHING AND LEARNING



- Standards based, evidence centered design
- Continuous growth model
- Strong research base aligned to InTASC and ISLLC standards
- Systematic and data informed
- Collaborative relationships between teachers and leaders
- Job embedded professional development
- Monitoring student progress and adjusting instruction
- Support in addition to sorting/ranking people

## **Considerations in development:**

- National experts
- Leading researchers
- Models from other states
- Kansas' context
- Collaboration
- Collective wisdom from Kansas stakeholders

## **Stakeholders Represented:**

- Teachers
- District Leaders
- Building Leaders
- Institutions of Higher Education
- KNEA, KASB, USA, KSDE
- ETS



# **Constructs and Components**

- KEEP consists of four constructs comprising the big ideas to be considered for the evaluation
- Components were developed from researchedbased practices that impact student achievement
- Constructs and components provide the basis for collaboration



## **Teacher**

#### Learner and Learning:

Learner development Learner differences Learning environment

## Professional Responsiblity:

Reflection and continuous growth Collaboration and leadership

#### Content Knowledge:

**Content Knowledge** 

Innovative Applications of content knowledge

#### Instructional Practice:

Planning for instruction

Assessment

Instructional strategies

## **Building Leader**

#### Setting Direction

Develop common purpose Implement vision

Implement vision
Implement school
improvement plan

#### Making the Organization Work

Positive culture Manage resources and facilities

#### Developing

of activities

the Learner Monitor and support instruction

Sharing learner results Implementing a variety

Provide support services

#### **Developing Staff**

Timely/thorough evaluations

Implement job-embedded professional learning

Create time for collaboration

Provide leadership

## **District Leader**

#### Making the Organization Work

Communicate student centered vision Implement a strategic plan Allocate resources

## Engaging Stakeholders & External Influencers

Advocate for policy

Network/engage
stakeholders

Engage community to support the school

#### Supporting Learner Growth and Development

Support teaching/learning
Data driven accountability
system

Develop a rigorous and relevant curriculum

#### **Developing Staff**

Establish a culture of learning

Align support system to goals/improvement plan

Build leadership capacity



# RUBRICS

- Organized by constructs and components
- Indicators that describe performance across 4 levels of practice
- Rubrics guide:
  - Examination of educator practice
    - Self assessment
    - Goal setting
    - Determine types of evidence/artifacts
    - Guide professional learning
  - Assessment of educator practice through KEEP process

### **Kansas Teacher Evaluation Rubrics**

Observation   1.1 Learner Development: The teacher planned instruction based on the learning and developmental levels of all students.				
X1	X2	Х3	X4	
The evidence indicates that the teacher did not of infrequently planned instruction that aligns with studevelopmental levels and learning needs.		y aligns teacher planned instruction that aligns		
The evidence indicates that the teacher relied on single teaching approach and resource.	The evidence indicates that the incorporated some teaching appeared resources.		The evidence indicates that the teacher consistently and effectively used a variety of appropriate teaching approaches and resources.	
The evidence indicates that the teacher did not of infrequently provided adaptation of plans and instruand the adaptation that was provided was often not an order to the infrequently provided was often not be adaptation.	truction, provided some adaptation of pla	ans and teacher adapted plans and instruction,		
Observation   1.2 Learner Differences: The teacher recognized and fostered individual differences to establish a positive classroom culture.				
X1	X2	Х3	X4	
The evidence indicates that the teacher did not or infrequently took steps to learn about students as individuals and as learners.	The evidence indicates that the teacher took partial steps to learn about students as individuals and as learners.		The evidence indicates that the teacher consistently and effectively took steps to learn about students as individuals and as learners.	
individual students to create a classroom culture of	The evidence indicates that the teacher began to use knowledge of individual students to create a positive culture that meets the needs of	diversity to create a positive culture of respect	The evidence indicates that the teacher consistently and effectively incorporated knowledge of student diversity to create a positive culture of respect and rapport that meets the needs of all	

students.

students.

students.

students.

# **Common Elements in Process**

- 1. Self-Assessment
- 2. Goal Setting
- 3. Evaluator/Evaluatee Conferences
- 4. Artifact/Evidence Collection
- 5. Observations (Teacher and Building)



#### KANSAS BUILDING LEADER EVALUATION PROCESS

#### MINIMAL EXPECTATION

#### STEP 1 Orientation to the Process

The evaluator (district leader or designee) provides:

- Detailed overview of the process for building leaders being evaluated to review process, timeline and examine rubrics.
- Share any district goals and/or evidence that will be consistent across schools.

#### STEP 2 Self-Assessment - Goal Setting

- Complete Self-Assessment (using rubrics) and select tentative Goals for the evaluation period; (completed prior to one-on-one conference).
- Upload artifacts to support the self-assessment and goal selection.

#### STEP 3 Beginning of Cycle Conference

- Beginning of Cycle Conference with evaluator to review rubric and goals, prioritize constructs/components, set data sources, timelines, and potential professional learning activities and identify district resources and supports.
- Record final decisions/comments.
- Evaluatee adjusts rubrics/goals.

#### STEP 4 Observation - Artifact and Data Collection

- Collect data and artifacts determined in Step 3.
- Observations
  - At least once to provide support and/or collect evidence on progress toward achievement of goals.
  - Post observation feedback/reflections.
- Additional school visits may be scheduled based on individual goals and needs.

#### STEP 5 Mid-Cycle Conference

- Mid-Cycle Conference with evaluator to review progress and make adjustments as needed.
- · Record adjustments, comments.
- Evaluatee adjusts rubrics.

Note: Additional conferences may be held throughout the year based upon individual goals and needs.

#### STEP 6 Observation — Artifact and Data Collection

- Continue to collect data and artifacts determined in Step 3 and/or modified in step 5.
- Observations
  - At least once to provide support and/or collect evidence on progress toward achievement of goals.
  - Post observation feedback/reflections.
- Additional school visits may be scheduled based on individual goals and needs.

#### STEP 7 End of Cycle Conference — Data Review — Summative Evaluation

- End of Cycle Conference with evaluator to review progress towards goals, discuss data sources/artifacts and building leader performance according to the rubrics.
- Record comments.
- Summative evaluation form completed and signed.
- Create an Individual Growth Plan as needed.
- Self assessment and preliminary goals (Step 2 starts cycle again) for the next year.

# **Electronic Repository**

- Workspace to manage all processes
- Authenticated application through KSDE
- Districts complete a sequence of steps to set up evaluation roles and gain access to the Repository

# **Steps – District completes**

# Within EDCS:

- 1. Complete profile and assignment data
- 2. Set evaluation roles
- 3. Submit evaluation roles



# Flexibility Waiver Kansas agreed to 3 Principles

1. College- and Career-Ready Expectations for All Students

2. State-Developed Differentiated Recognition, Accountability, and Support

headership and supe

3. Supporting Effective Instruction and Leadership

# Principle 3: Supporting Effective Instruction and Leadership

Implement teacher & principal evaluation & support systems that:

- Use for continual improvement of instruction
- Use at least 3 performance levels
- Use multiple measures including student growth as significant factor
- Evaluate on a regular basis
- Provide clear, timely, and useful feedback
- Use to inform personnel decisions

# Which Evaluation System?

- No specific system is required; however, all teacher and principal evaluation systems must meet the Kansas guidelines for educator evaluation
- Kansas Educator Evaluation Protocol (KEEP) is a model which districts may use
- If districts use own system, it will be reviewed by KSDE to ensure it meets guidelines

neadership and suppass

 Refer to Teacher and Leader Evaluation Instrument Review

# Principle 3 Timeline

- 2011-12— Kansas guidelines submitted for ED Peer Review
  - By end of 2012-2013 define student growth & how used as significant factor in educator evaluations
    - State assessments
    - Other measures to be determined
  - Teaching in Kansas Commission II
    - Makes recommendations on student growth as significant factor in educator evaluations
    - State Board makes final decision



# Timeline (cont.)

- **2012-13—** 
  - Districts determine whether to use KEEP or another system; submit own system for review
  - Teaching in Kansas Commission II
  - Pilot KEEP

2013-14—Pilot III

2014-15—Fully implement



# **Next Steps**

 Develop web-based tools for new accountability system and reports

- Convene Teaching in Kansas Commission II
- Continue piloting KEEP



# **Timeline Summary**

- September: Letter to Superintendents
- October: Evaluation Protocol Review Committee
- November: Annual Conference & Regional Trainings
- December: Teaching in Kansas Commission II continues
- January: Pilot 2 KEEP Feedback Session
- March: Districts declare intent to use KEEP or other
- April, May, June: Trainings



## **KEEP Regional Information Meeting Schedule**

November 15	Sublette	1:15 – 3:15
November 16	Colby	9:00 - 11:00 am
November 16	Hays	2:00 - 4:00 pm
November 26	Salina	9:00 - 11:00 am
November 26	Wichita	2:00 - 4:00 pm
November 27	Chanute	9:00 - 11:00 am
November 27	Emporia	2:00 - 4:00 pm
December 14	Eudora	9:30 - 10:30 am
November 28	Manhattan	TBA
November 29	Topeka	TBA

# Questions?



# Did you ask these?

- Who determines significant part? Percentages?
- What are realistic percentages?
- Who determines "multiple measures"?
- What about specialty schools? K-2, Spec. Ed. Alternative
- How are assistant principals evaluated? What if they do not evaluate teachers? Are they still accountable?
- When will KSDE approve our local evaluation protocol?
- Who can view or modify these evaluations?
- What will the evaluation system approval process look like? Who will do it?

# **Essential Takeaways**

- KEEP or another instrument must meet criteria
- Student Growth measure still under development through Teaching in Kansas Commission II
- Electronic Repository through KSDE authenticated applications
- Final professional judgment will take into account summary rating from KEEP process plus student growth measures



# Top 5 Great Things About KEEP

- Easier to say and remember than other educational acronyms.
- (AYP, NCLB, CCS, QPA, etc.)



Part of ESEA Waiver that replaces AYP.



- Undefeated and ranked in the Top Ten!
- (Oops....Sorry.... That's from the Top 5 Great Things about K-State List.)



- Easy to use for clever motivational sayings.
- KEEP on truckin'!
- KEEP on believing!
- KEEP up the good work!
- KEEP it close to your heart!
- KEEP on making a difference.
- KEEP it real!



Helps all of us improve instruction to better serve all of our students!

Courtesy of Nils Gabrielson, Principal, Maize USD 266

